### UNIVERSITY OF TWENTE.

# Marketing 2020: From Social Media to What?





### **University of Macedonia March 2014**

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# Agenda

Part 1: UT and Venture Lab International

Part 2: Social Media Marketing and the future of Marketing



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Boekelerveld

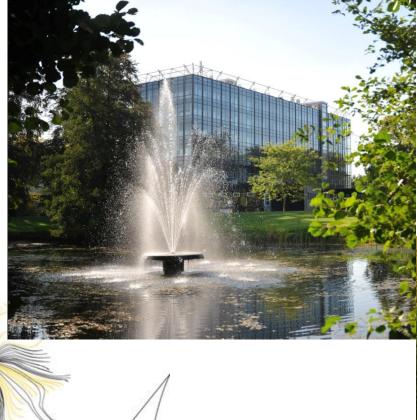
Stadsveld

Varvik-Diekman Stroinkslanden

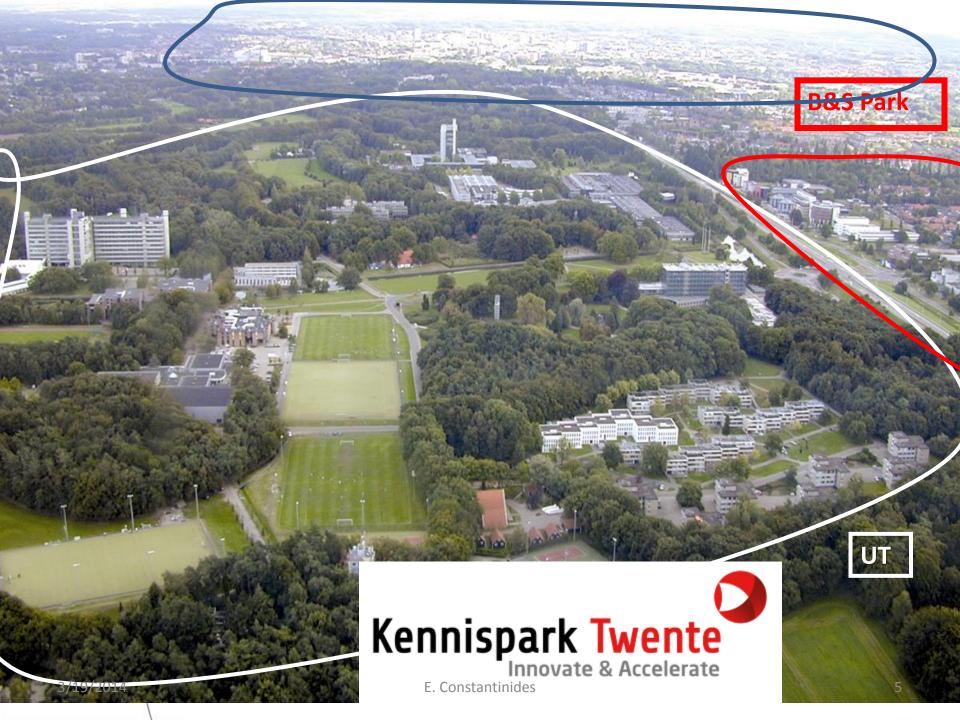
Map data @2013 GeoBasis-DE/BKG (@2009), Google - Edit in Google Map Maker

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3/19/2014





### **NIKOS**

### **University of Twente**

- Founded in 1961 as the youngest of 3 Dutch Technical Universities
- 6 Faculties Both technical and social sciences
- Students 9.000, PhD's 730, Staff 2.500
- Compensation for loss of textile
  - industry in the region
- Entrepreneurial university:
  - 800+ spin-off companies
  - >8000 jobs created







### VentureLab ... initiative and objectives

Companies fail to grow and to create economic value

Twente University: > 800 start-ups in 25 yrs

... but they remain small (< 10 fte)

VentureLab Program designed to support growth
VentureLab Twente (2009-2012)
... 235 participants - excellent results

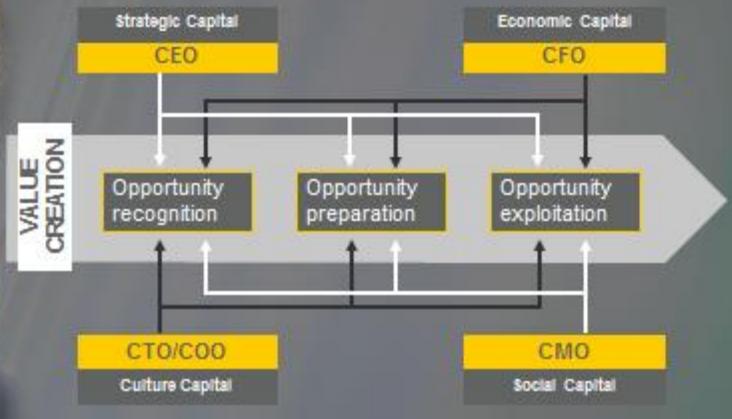
VentureLab International (2012+)

Ambition: Worldwide recognized business support program for growth companies





# Key success factor for value creation .. focus on personal skills & team skills







### Nikos model the foundation of VentureLab

#### COO / CTO

Balanced teams operations organized, Q-systems in place & product offering

Scope: from idea to Strategy

#### CEO

Clear Growth ambition Strategic focus

- developed T-M-O
- strategic process/network
- path of value creation/exit

Skills: Patterns of Organisation Entrepreneurial and market orientation

Scale: Economy: Financial means

#### СМО

Strong connections with market (suppliers-clients)
Managing strong & weak ties (in business & academic world)

Social Network-Contacts

#### **CFO**

Managing cash flow rounds of investment FFF Venture capital

(Formal-informal investors)

VLI Concept VENTURELAB TWENTE



### VentureLab instruments for success

Knowledge
Office space
Organisational
support

Scope: from idea to Strategy Strategic coaching Business model Value proposition

Skills:
Patterns of
Organisation

Pers. coaching & training,
Team building,
Business
development

Scale: Economy Financial means

Introductions &
Brokerage
Launching custom.
Entrepreneurial
community

Social Network-Contacts Investor readiness
Access to:
Soft loans
Participation
Venture capital





In 3,5 years from 2009 to 2013 VentureLab results

235
participants

2.000 jobs

= 9 fte per company

Expectations 2020:

7.000 jobs

= 30 fte per company





235 participants





GENALICE, specialized in innovative software solutions for DNA analysis. Winner national ICT Award 2012, 5 July 2012

Isolation company innovates NASA Aerogel with R&D support of UTwente nano-instituut Mesa+



ModelFactory BV

TECHNO

Solmates, a young research driven company develops a patent based production machine on piezo technology providing chips a very thin and movable layer which adds new functionalities. Some people

he CryoLab





Axiom IC, a high qualitative semiconductor company, was bought by US company Teledyne DALSA in May 8<sup>th</sup> 2013

speak about "a new ASML"



### **Participants contribution to research**

- Participants profile at intake
- Weekly diary (5 minutes)
  - Including weekly coach monitors
- 4-Monthly monitor
- 4-Monthly Business panel presentation
- Exit interview
- Annual monitor afterwards







One of the largest databases on entrepreneurship research in the world

### NIKOS research in VentureLab is unique

1.000 questionaires 6.000

weekly diaries

On academic congresses in Europa, Australia, Asia and the USA...

... this had lead to strong interest

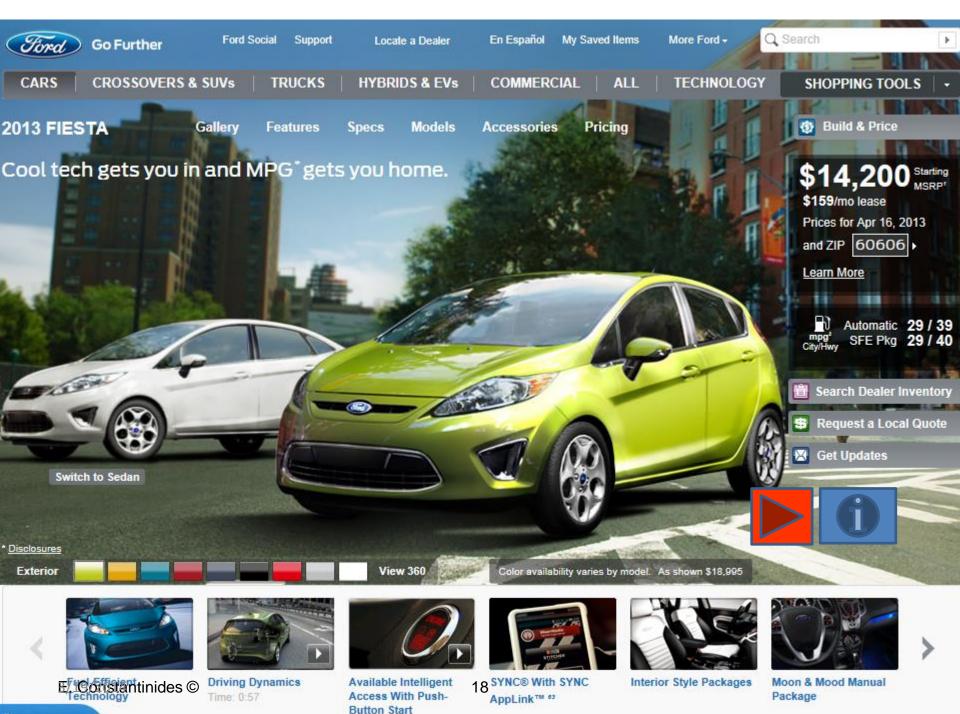




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Part 1: UT and Venture Lab International

Part 2: Social Media Marketing and the future





# **Questions keeping Marketers busy**

- How can I survive / grow in a fast evolving, global marketplace?
- What is the meaning and value of the New Media / Social Media and new technologies for me?
- What is the impact of the New Media on the Old Media, on Customers and Marketing?
- How to deal with the Empowered Customer?
- Is my brand still my property?.
- Is the Market and the Marketing Paradigm changing?
- What next?

# Digitalization and new ICTs: Dramatic shift in marketing practice

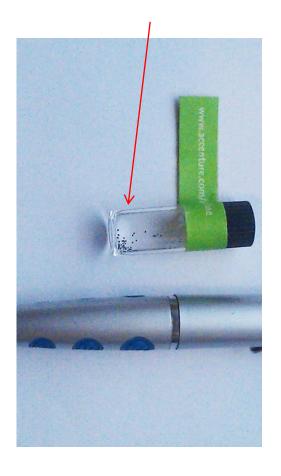
- Internet: e-commerce threat for many traditional branches
- Mobile Internet and Smatrtphone apps disrupt industries
- "Wearable" Technologies
- Gamification: NIKE, Accenture
- Datafication

New Sensor and Logistics Technologies (ex RFID)





New Marketing models in retail: Tesco



# **Agenda Part 2**

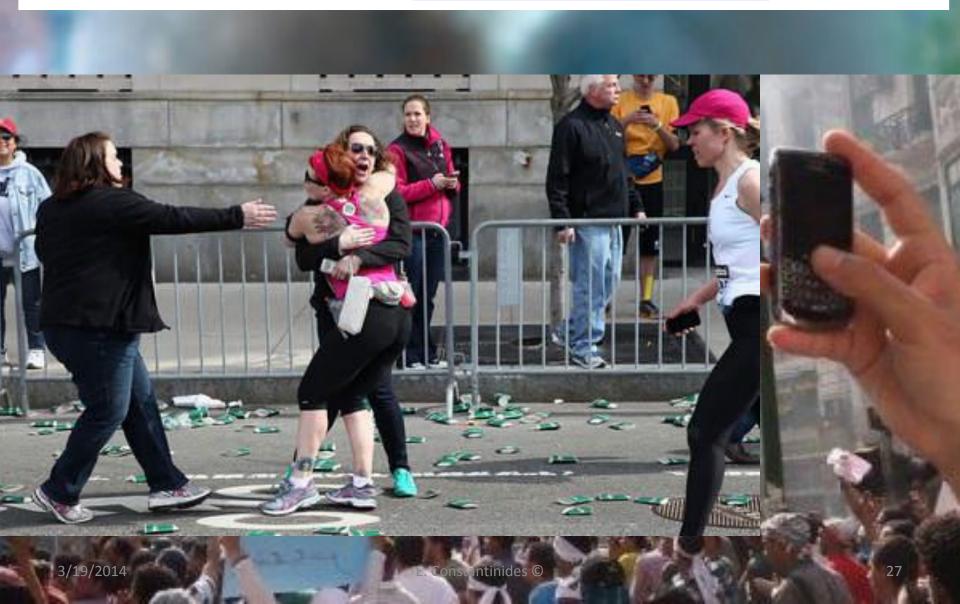
- What is Social Media?
- How Important is Social Media for Marketing?
- Effects of Social Media on Marketing
- Effects of Social Media on Customer Buying Behavior
- Social Media Marketing Strategies

# What is Social Media?

 Everyone knows Facebook, Twitter, LinkedIn, Hyves and maybe Google+, MySpace

**But Social Media is more:** 

# Citizen Journalism: Theuniversityblog Paper.li



## Knowledge sharing: Wikipedia Quora EDX Slideshare



# Video and photo sharing: <u>Vimeo Youtube</u> <u>Flickr Instagram</u>



# Product Review sites **Epinions YouTube Tripadvisor**



### Academic Social Networks: <u>Academia</u> <u>Research Gate</u>



# Social Bookmarking <u>Pinterest</u> <u>Delicious</u>, <u>Digg StumbleUpon</u> <u>AddThis</u>



# **Common aspects of Social Media**

Domain: Interactive Internet / Web 2.0

 Special characteristics: Open access, interactive, content: customer generated

One-to-one / one-to-many / many-to-many

Weblogs →





















Forums →











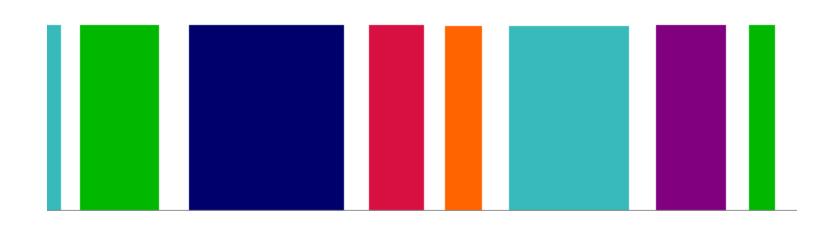


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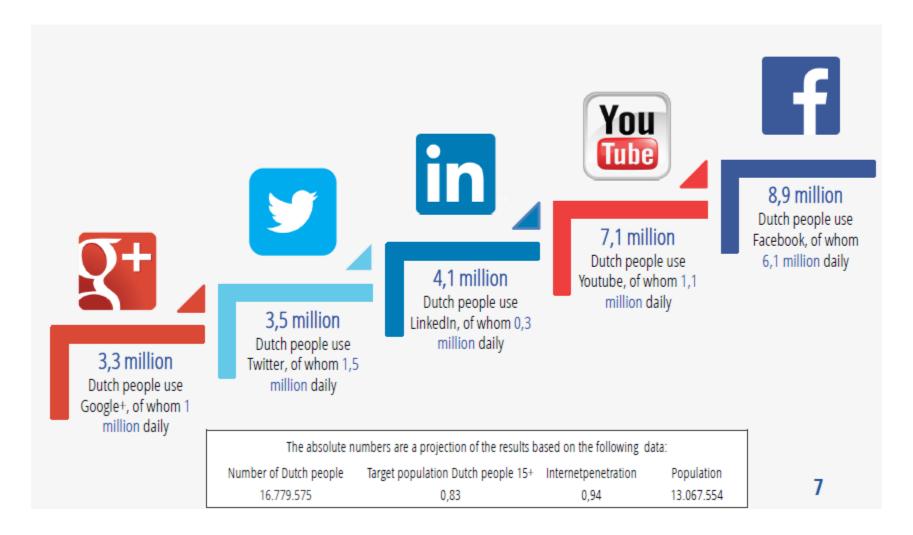


# **MARKETINGTHEMA'S 2013**



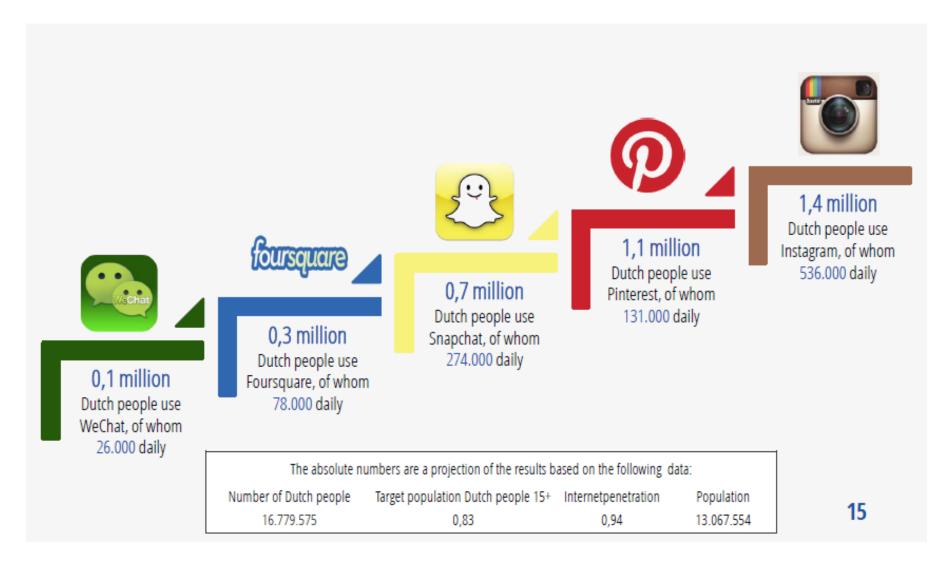
- Social Media Marketing
- Online Marketing
- Customer Centricity
- Content- en Dialoogmarketing
- Meetbaarheid, accountability en ROI
- Consument inzicht en beinvloeding
- Maatschappij en technologie
- Merkidentiteit en gedrag
- Business modelling en innovatie
- Kanaalkeuze en optimalisatie

### Facebook and YouTube most used platforms in the year 2014



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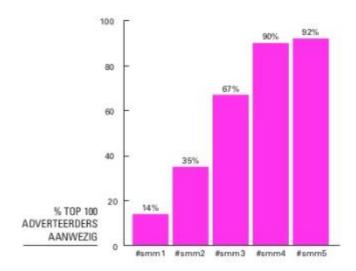
### New platforms are on the rise in 2014



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# Social Media: 92% of Top-100 businesses and millions of consumers involved

### 2008 2009 2010 2011 2012

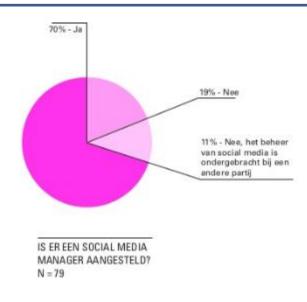




#### IS HET PLAFOND BEREIKT?

Sinds de eerste editie van de Social Media Monitor is het aantal merken dat actief is op social media sterk gestegen. Dit jaar zien we echter dat de sterke groei er uit is. In 2011 was 90% van de top 100 merken al actief op social media. Met #SMM5 is dit aantal in 2012 licht gestegen naar 92% van de merken.

## 70% of the top 100 brands has a Social Media Manager in 2012





#### STEEDS MEER SOCIAL MEDIA MANAGERS

Dit jaar heeft maar liefst 70% van de deelnemende merken een social media manager aangesteld. Tijdens de vierde editie van de Social Media Monitor had 48% de verantwoordelijkheid voor social media bij een social media manager neergelegd. 11% van de merken heeft het beheer van social media ondergebracht bij een externe partij.

16



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#### Last chance to enter. Entries close 26 March, 2013.

Presented by newmediaage



#### Nestle learns its social media lesson the hard way

Posted 18 May 2010 00:13am by Meghan Keane with 13 comments



Nestle has been in the media a lot lately. And not because of its delicious new Kit Kat flavors. The company has come under fire for using questionable palm oil suppliers for its products. And while the candy giant may be new to social media, it has learned quickly that if you're going to join the social media game, you have to play by its rules.

After about two months of taking flack on Facebook, Twitter and with real world protests, Nestle has finally relented and bowed down to Greenpeace, and all of its demands on the palm oil issue.

Like Unilever and Kraft before it, Nestle has been getting palm oil from a company called Sinar Mas that has been accused of clearing rainforest land without permits. Unilever and Kraft saved themselves a big headache by severing ties. When Nestle's efforts to find more sustainable palm oil suppliers proved too slow to suit Greenpeace's tastes, the organization launched an all out shock campaign against the company on Facebook and YouTube.

As I wrote earlier in this saga, Nestle did not handle the situation well on Facebook. Deleting posts and threatening trademark infringement is not the way to quiet a social media revolt.

3/H@y@@1/after a certain point, it is hard to maintain any arguement over the din of a shouting crowd. And that's what Nestle has learned. The company announced Monday that it would start working with the non-profit Forest ontribute to illegal rainforces and postland deforestation

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2. No MoThe whistleblower







tatial

3. Un

dama

## But my customer is happy! (don't be so sure!)

• Example 1: Kryptonite

• Example 2: AOL

• Example 3: UA

• Example 4: FedEx



















Trends · Change

#P2000

Griekse

KLM

Dank

#nowplaying

#dtv

Nederland

Nog 2

PvdA

Facebook

© 2012 Twitter About Help Terms Privacy
Blog Status Apps Resources Jobs
12/2014
Businesses Media Developers

#### Results for #tmobile



Tweets Top / All / People you follow



Cedric D Entertainer @Pebodium

3m

Just searched " #tmobile " and dang.....smh. We got some work to do. Well they be I dnt handle all that.

Expand



**Dylan Hawkins** @dylan\_hawkins Still not able to send or receive texts....#tmobile #EE Expand



James Summers @sleepysummers

1h

58m

When on hold, don't play songs like "Don't Hold Your Breath"... Silly #TMobile

Expand



Sophie Curtis @SCurtisss

1h

Any #EE, #Orange or #TMobile customers having trouble with 3G? Get in touch RT @techworldnews ow.ly/fBEbV

Followed by Richard Young

Expand



gomaam @gomaam

#Nexus 4 back in stock on #TMobile USA site dlvr.it/2XxVqX

Expand



Saz-zle @tweetsazzle

1h

1h

#Nexus 4 back in stock on #TMobile USA site: After swiftly selling out on the carrier's website just a few days ago,... goo.gl/Yvlcj
Expand



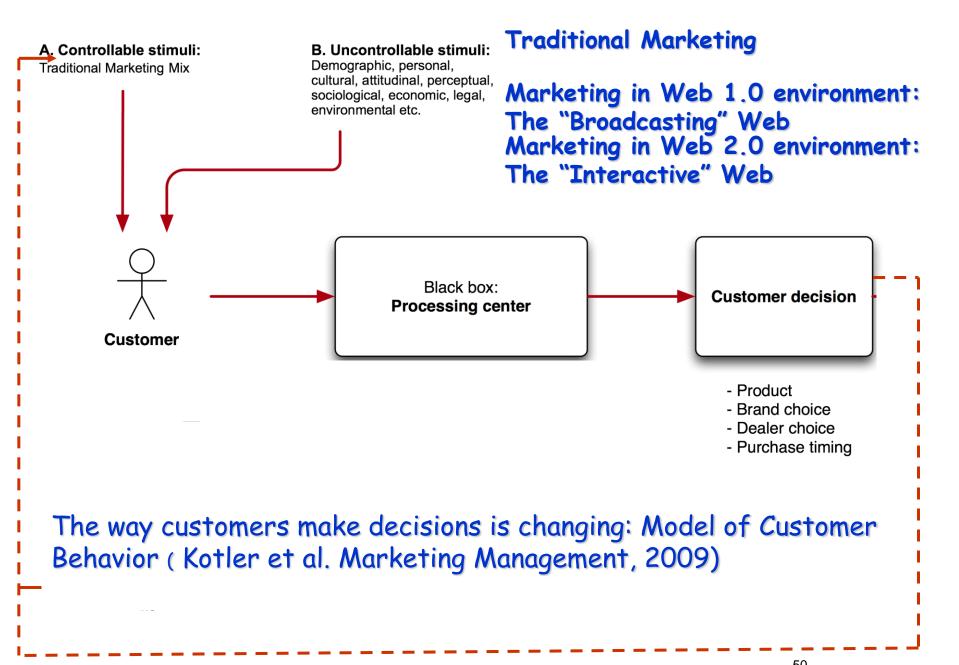
J Civilesta sai Pibliels ps @ItsMiloMari3

2h

One of the best things about traveling outside of Greenville.. 4G

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## Customer Empowerment

#### Customers become Brand Ambassadors









Home 7

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Grind. Brew. Share. Steep. Juice. Love.

#### StarbucksMelody

6,066 likes · 673 talking about this



& Follow

Message



Food/Beverages

Welcome to the StarbucksMelody fan page - A total resource for all things Starbucks and all things from http://StarbucksMelody.com/



₫ 6,066

Photos

Likes

About - Suggest an Edit

Highlights \*

Post

Photo / Video

Invite Your Friends to Like This Page

See Al

#### ...but also Brand Detractors







#### United Breaks Guitars



sonsofmaxwell - 18 video's

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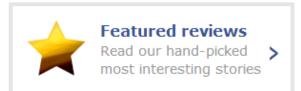
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## Agenda

- What is Social Media?
- How Important is Social Media for Marketing?
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- Social Media Marketing Strategies (and the future)

## The Marketing Process Today



## Web 1.0 Marketing Process The "broadcasting" web:

not the 4P Marketing Mix but...

The 4S Web - Marketing Mix

Scope

Site

**Synergy** 

**System** 

Strategic Issues

Operational Issues

Organizational Issues

Technological Issues

#### **SOCIAL MEDIA MARKETING**

## Social Media Applications

Forums/ Online Social Content Blogs Bulletin Communities **Networks** Aggregators Boards

## **Social Media as Marketing Tools**

**Active: Engage the customer** 

Passive: Listen the customer's voice





## Active Social Media Strategies



PR, Direct Marketing, Customer Service



Reach the Influencers



Customize your offer



Engage the customer in Innovation

	PASSIVE	ACTIVE			
Marketing	COOSTO	PR /Direct Marketing	Reach the Influencers	Personalize Experience	Tapping Creativity (Co-Innovation)
Objectives		CRM	imacheers	Laperience	(CO-IIIIIOVation)
Social Media Applications	HOW SOCIAL  IS YOUR  BRAND?  TwitterReach	Social Media Marketing examples		Configurator Database	
Web logs	<u>MobileCrunch</u>	<u>Direct2Dell</u> <u>Clorox</u>	<u>DISTIMO</u> <u>SOOCIAL</u>		
Online Communities		<u>Tipp-Ex</u>	<u>Technotati</u> <u>Twittorati</u>	<u>NIKE</u>	
Social Networks	<u>Starbucks</u>	AppleAppStore  BestBuy  1-800flowers	McDonalds Starbucks	<u>FACEBOOK</u>	
Forums /	<u>Epinions</u>	<u>AmericanExp</u>			
B. Boards	<u>Reviewcenter</u>	<u>AA</u>			
Content Aggregators 3/19/2014	<u>BizReport</u> <u>BuzzCupture</u>	DELL RSS Grolsch E.	Constantinides ©	MyMuesli Design your Heineken	66

### **Co-Innovation Examples**









#### **Co-Innovation Examples**

- Starbucks <u>Build Your Drink</u> <u>My Starbucks Idea</u>
- Dell Computers <u>Idea Storm</u>
- LEGO CUUSOO
- NOKIA <u>Developer</u>
- OSRAM <u>Emotionalize your Light</u>
- P&G <u>Swiffer</u> BOEING <u>newairplane.com</u>
- KLM <u>SuperFly</u> <u>Fly 2Miami</u>
- HEINZ Commercial
- Innocentive Challenges
- Quirky A new co-creation model

## The Marketing Process Today

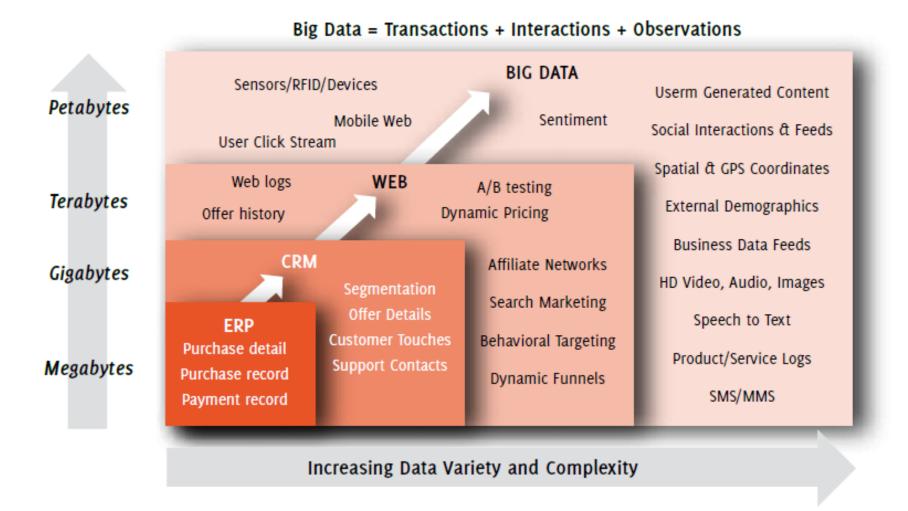


# What is the crucial factor for the future of Marketing?





#### **Big Data= Transactions + Interactions + observations**



Source: SOGETI Grating Clarity with Big Data

# Future? The Big Data Challenge: Main sources

Active Sources: Data From Customer Engagement

Passive sources: Online Talk / Customer Voice

Internet of Things (NEW!)

Neuromarketing (NEW!)

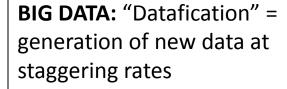
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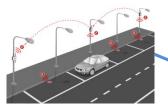
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- Activity Data
- Conversation Data
- Photo and Video Image Data
- Sensor Data / Internet of Things







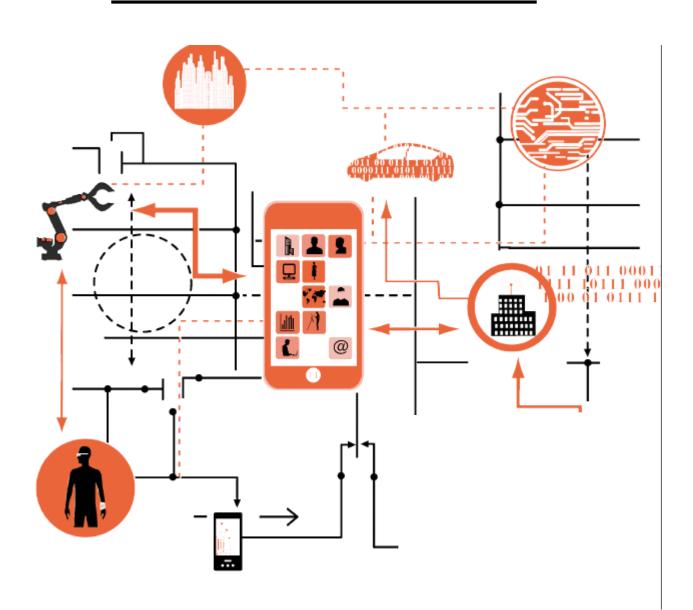








#### **INTERNET OF THINGS**



#### INTERNET OF THINGS









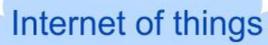
surveillance







Embedded Mobile









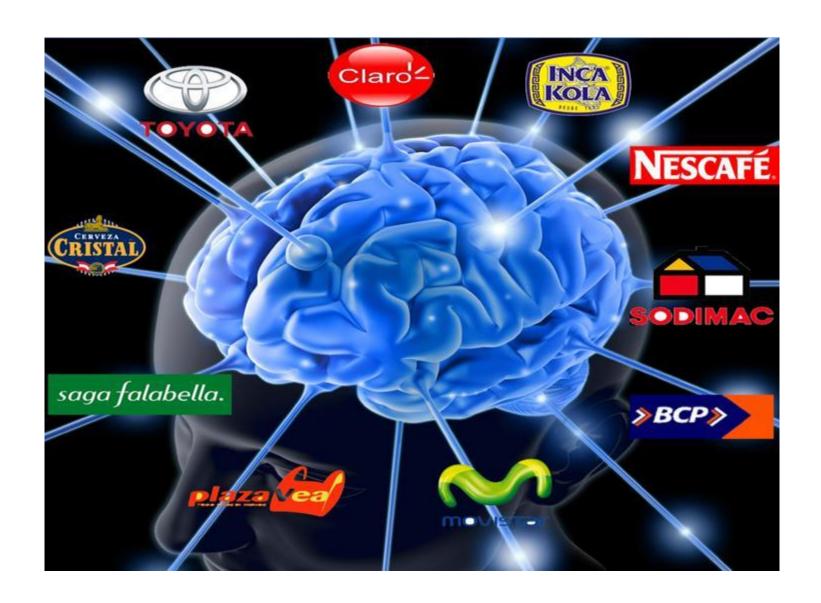




Source

#### Neuromarketing

- Neuromarketing: a collective term describing a combination of technologies and techniques meant to unravel the customer decision "Black Box"
- Unravelling the impact of emotions in product preference and making purchasing decisions. The approach is based on the application of <u>different techniques</u> that allow customers' behavioral predictions (Postma, 2013)

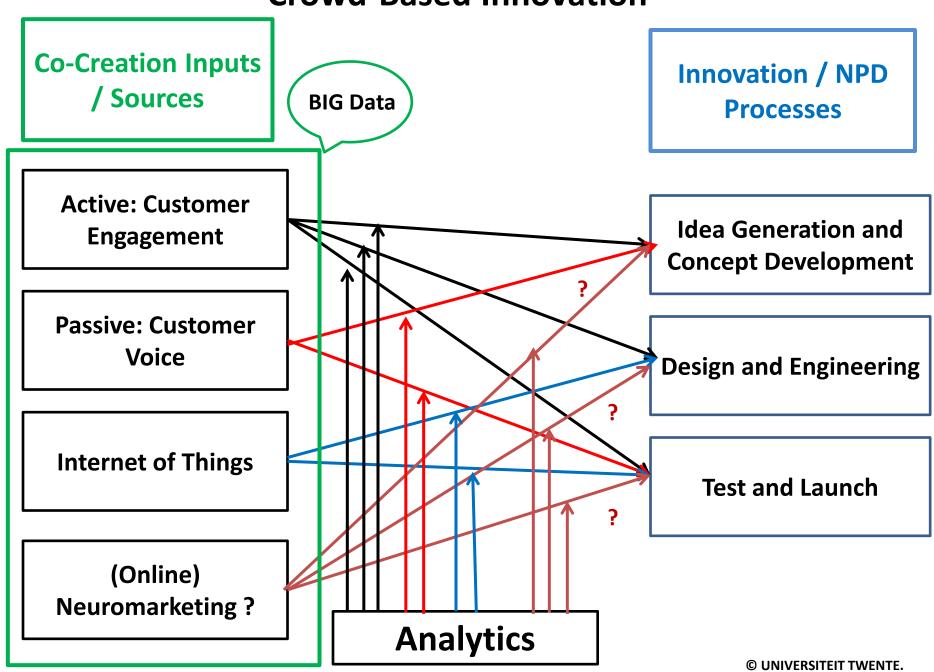


### **Neuromarketing Techniques**

- External Reflexes: Identification of customer reaction patterns on marketing stimuli by studying the customer's Body Language, Empathic Design, Facial Coding and Eye Tracking
- Input-/output Models: the application of such models allows the measuring of effects of various stimuli on peoples' behavior. This approach is possible to be applied today due to the enormous volume of information people publish and distribute on the online public domain about their behavior.
- Internal Reflexes: Identification of customer reaction patterns on marketing stimuli by using advanced technologies like Electroencephalography (EEG) and fMagnetic Resonance Imaging (fMRI), Magnetoencephalography (MEG) and Transactional Magnetic Simulation (TMS).

/19/2014

#### **Crowd-Based Innovation**



#### Co-Creation\* as Innovation model

- Better predictions of market needs -> Higher NP success rate
- Higher Customer Satisfaction / Loyalty / NPS
- Lower lead times
- Lower Innovation cost
- \*Crowd intelligence

#### Main Challenges for the 2014 Marketer

- Manage the Total Customer Experience: Web, Social Media and traditional media: cross-medial strategies
- Renewed emphasis on the Customer: Understand the New Customer
  - Win Customer Trust and Create Customer Advocates (but also become Advocate of your Customers)
  - Harness the Crowd Wisdom: The customer as Co-Innovator\*
  - From Consumer (segments) to Consumer Networks
- Reputation Management: Crucial
- Keep up with technology developments: mobile, wearable technologies, RFID, Cloud, Semantic Web, Internet of Things, Big Data, and Neuromarketing
- Collaborative Marketing \*Collaborative Innovation / Co-creation



#### **THANK YOU**



#### Coosto GeoMark, onze teature voor geo-analyse!

Coosto GeoMark laat zien welke plaatsen het meest genoemd worden in de resultaten voor een zoekopdracht. Probeer de GeoMark-demo: voer je twitternaam in en bekijk je social footprints.

Probeer ook het Sociaal Koraal - wie gaat er met wie om?

Utnieuws 02/04/2013 - 16/04/2013 Zoek

Samenvatting Activiteit & Sentiment Trending topics Bronnen Auteurs Expert Activiteit & Sentiment Meer **Activiteit** 20 3 apr 4 apr 5 apr 7 apr 15 apr 6 apr 8 apr 9 apr 10 apr 11 apr 12 apr 13 apr 14 apr Sentiment -10



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